

**TITLE OF REPORT: VANGUARD CARE HOME PROGRAMME**

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**Purpose of the Report**

- 1 The purpose of this report is to provide a further update to the Gateshead Health and Wellbeing Board about the Vanguard Care Home Programme.

**Background**

- 2 Members received an update in September 2015 regarding the development and implementation of the National Vanguard Programme and specifically the Gateshead Care Home Vanguard Programme. Just to remind members, in January 2015, the NHS invited individual organisations and partnerships to apply to become 'vanguard' sites for the new care models programme, one of the first steps towards delivering the NHS Five Year Forward View and supporting improvement and integration of services.
- 3 There are now 50 vanguards throughout England and each one was selected following a rigorous process, involving workshops and the engagement of key partners and patient representative groups. Each vanguard site will take a lead on the development of new care models which will act as the blueprints for the NHS moving forward and the inspiration to the rest of the health and care system.

**Gateshead Care Vanguard**

- 4 This Gateshead Vanguard is a pioneering approach to try and improve the health and wellbeing of older people in Gateshead and aims to provide better and more joined up support for older people by embedding health and rehabilitation services within a residential environment.

The Gateshead programme will also be considering adopting a new outcome based contracting and payment system that supports the development of a Provider Alliance Network (PAN) delivery vehicle.

- 5 The programme is being co-designed and implemented through various work streams including:
  - Care pathways; a team of practitioners has been formed to examine the key elements of the pathway of care; including enhanced primary care, responsive care, dementia care, palliative care and end of life, medicines management, nutrition and hydration care and Telehealth. The focus of their work will be around designing / developing, implementing and evaluating a new model of care for older people. Work is also being undertaken to establish a workforce strategy for the new care model.
  - Commissioning, contract, payment. Through this area of work a new contracting, payments and commissioning will be explored along with the development of a Provider Alliance Network (PAN) - which may result in alliance contracting being developed in the future.
  - An outcomes framework is also being developed that will support the implementation of a new care pathway and lead to an outcomes based

commissioning model through the PAN. This area of work is supported by a range of initiatives focusing on involvement, engagement and communications,

- Work is also underway to evaluate and monitor the programme, although the majority of this work will be undertaken at a national level to allow for a more strategic overview of the impact of the different programme.

### **Governance of the Programme**

- 6 A multi-agency Steering Group has been established to ensure that the:
- Care Home Vanguard Programme works to improve the care for older people (over 65's) in Gateshead; and to
  - Ensure that improvements are replicable and scalable in line with national requirements.
- 7 Representation on the Steering Group is wide and diverse and apart from the CCG and local authority representatives, members of the group also include patient / public representatives; Voluntary Sector Organisations; Newcastle University and Northumbria University; and key health providers including; Foundation Trusts; Independent Sector Care Home Representative and Gateshead Community Based Care Limited. The group report into the Integrated Health Programme Board, which has a route to the Health and Wellbeing Board and Gateshead Council members of the steering group take responsibility to report through their existing governance structure.

### **Future Delivery of the Programme**

- 8 All Vanguard Programmes have now had to produce a range of documents which will allow NHS England to monitor the impact of the new models of care and identify areas of replicability. However the recently published NHS England Planning Guidance (which includes the requirement to produce two separate but connected plans – a Five Year Sustainability Plan and an annual Operational Plan) stipulates that the sustainability and delivery of the Vanguard Programmes must now be included within these plans to allow the impact of transformation to be identified and mainstreamed into current NHS activity.
- 9 The development of the programme locally and nationally is well underway. Within Gateshead a local Vanguard Team has been established (with support from 2 members of staff within the council), five other areas who are also working on similar Vanguard Programmes are now providing peer support.

A regional Vanguard Network has been established to facilitate the sharing of best practice and finally within NHS England a National Vanguard Team has been created who provide all local teams with a package of support.

### **Recommendations**

- 10 The Health and Wellbeing Board is asked to consider the contents of this report and agree to receive further reports in the future regarding the progress of this Programme.

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